

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2020/2021			2021/2022	2022/2023	2023/2024	2024/2025
		Working Budget	Q1 Revised Budget	Variance (Q4 v Q3)	Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget	Q1 Revised Budget
		£	£	£	£	£	£	£
	General Fund - Schemes							
	Stevenage Direct Services	4,826,410	3,450,690	(1,375,720)	4,147,470	2,608,300	1,458,000	132,000
	Housing Development	4,221,299	4,462,014	240,715	3,893,104	11,706,054	8,422,910	0
	Finance and Estates	13,999,470	13,721,810	(277,660)	390,560	76,020	15,000	15,000
	Corporate Projects, Customer Services & Technology	943,039	943,039	0	273,400	104,220	104,220	104,220
	Housing and Investment	1,036,746	1,036,746	0	570,500	277,000	157,000	60,000
	Regeneration	10,931,853	10,931,853	0	0	2,474,000	13,384,000	13,384,000
	Communities and Neighbourhoods	487,428	460,428	(27,000)	353,361	255,000	60,000	20,000
	Planning and Regulatory	84,130	86,130	2,000	387,160	340,000	340,000	340,000
	Deferred Works Reserve	185,000	178,000	(7,000)	200,000	200,000	200,000	200,000
	Total Schemes	36,715,375	35,270,710	(1,444,665)	10,215,555	18,040,594	24,141,130	14,255,220
	General Fund - Resources							
BG902	Capital Receipts	5,827,130	4,766,510	(1,060,620)	4,253,698	3,467,502	18,549,658	13,384,000
BH901	New Build 1-4-1 Receipts - for RP Grants	669,935	1,280,000	610,065	0	0	0	0
BG461	Grants and other contributions	938,747	569,397	(369,350)	685,189	4,829,999	3,916,192	0
BG860	S106's	40,994	40,994	0	80,338	0	0	0
BG904	LEP	7,327,445	7,327,446	1	0	0	0	0
	RCCO	175,883	175,883	0	4,000	4,000	4,000	4,000
	Regeneration Asset Reserve	200,000	200,000	0	0	0	0	0
BG905	Previously ringfenced regeneration receipts	508,376	508,376	0	0	0	0	0
BG916	Capital Reserve (Revenue Savings)	1,814,000	1,563,340	(250,660)	1,458,560	1,240,609	1,070,000	488,187
BG903	Capital Reserve (Housing Receipts)	364,243	364,243	0	367,886	371,565	375,280	379,033
	New Homes Bonus	167,554	167,554	0	342,000	362,500	226,000	0
	Prudential Borrowing Approved	17,362,820	16,988,720	(374,100)	2,076,500	4,209,390	0	0
	Short Term borrowing and funded from private sale	1,318,247	1,318,247	(0)	947,384	3,555,029	0	0
	Total Resources (General Fund)	36,715,375	35,270,710	(1,444,665)	10,215,555	18,040,594	24,141,130	14,255,220
		(0)	0	0	0	0	0	0
BG902	General Funds Receipts							
	Unallocated B/fwd	(3,644,483)	(3,644,483)	0	(2,119,891)	(1,337,946)	(574,900)	(2,026,713)
	In Year Receipts	(4,003,916)	(3,832,657)	171,259	(4,790,000)	(3,651,840)	(23,556,500)	(13,384,000)
	Used in Year	5,827,130	4,766,510	(1,060,620)	4,253,698	3,467,502	18,549,658	13,384,000
	Ring Fenced Receipts Used to Repay ST Borrowing	590,739	590,739	0	1,318,247	947,384	3,555,029	0
	General Fund Receipts Unallocated C/fwd	(1,230,530)	(2,119,891)	(889,361)	(1,337,946)	(574,900)	(2,026,713)	(2,026,713)
BG903 & BG916	Capital Reserve Resource							
	Unallocated B/fwd	(1,094,000)	(1,094,000)	(0)	(600,660)	(212,099)	(41,490)	(41,491)
	In Year Resource	(1,434,243)	(1,434,243)	0	(1,437,886)	(1,441,565)	(1,445,280)	(1,449,033)
	Used in Year	2,178,243	1,927,583	(250,660)	1,826,446	1,612,174	1,445,280	867,220
	Capital Reserve Unallocated C/fwd	(350,000)	(600,660)	(250,660)	(212,099)	(41,490)	(41,491)	(623,304)

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		£	£	£	£	£	£	£
	Stevenage Direct Services							
	Parks & Open Spaces							
KC218	Hertford Road Play Area (S106 Funded)	25,000	25,000	0				
KE911	Play Area Improvement Programme	42,030	42,030	0	243,000	283,500	220,000	
KE097	Litter bins	0	0	0	103,000	83,000	10,000	4,000
KE329	Play Areas Fixed Play	30,810	30,810	0		10,000		
KE494	Green Space Access Infrastructure				148,000	153,000	128,000	128,000
	Other							
KG002	Garages	3,582,370	2,160,300	(1,422,070)	3,374,470	1,952,400	375,000	
KE495	Cavendish Depot - Renovation/Yard Drainage	90,000	90,000	0				
KS263	Waste and Recycling System	82,700	82,700	0				
KE519	FVP Dam Works	25,000	32,000	7,000				
KE520	Welfare improvements at out based hubs	10,000	10,000	0				
	Vehicles, Plant, Equipment							
KE349	Waste Receptacles	15,000	15,000	0				
KE497	Trade Waste Containers	20,000	20,000	0	20,000	20,000	20,000	
Various	Vehicle/Plant replacement Programme	903,500	942,850	39,350	249,000	116,400	705,000	
	Total Stevenage Direct Services	4,826,410	3,450,690	(1,375,720)	4,147,470	2,608,300	1,458,000	132,000
	Housing Development Scheme (Joint GF/HRA)							
KG030	Grants To Registered Providers contingency	669,935	1,280,000	610,065				
KG032	Building Conversion into New Homes - Ditchmore Lane	37,593	37,593	0				
Various	Housing Development Schemes (Joint GF/HRA)	1,229,401	860,051	(369,350)	3,893,104	9,199,064	8,422,910	
KG038	Wholly Owned Housing Development Company (WOC)	2,284,370	2,284,370	0		2,506,990		
	Total Housing Development (including grants to Registered Providers)	4,221,299	4,462,014	240,715	3,893,104	11,706,054	8,422,910	0
	Finance & Estates							
KG025	Garage Site Assembly	85,000	45,000	(40,000)				
KR912	Investment Property	13,244,050	13,244,050	0				
KR914	IDOX Property Management Software	17,200	17,200	0				
KR916	Commercial Properties Refurbishment (MRC Programme)	613,220	375,560	(237,660)	375,560	61,020		
KR150	Works to improve vacant premises prior to re-letting	40,000	40,000	0	15,000	15,000	15,000	15,000
	Total Finance & Estates	13,999,470	13,721,810	(277,660)	390,560	76,020	15,000	15,000

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		£	£	£	£	£	£	£
	Corporate Projects, Customer Services & Technology							
	IT General							
KS268	Infrastructure Investment	775,556	775,556	0	271,720	104,220	104,220	104,220
	Total IT General	775,556	775,556	0	271,720	104,220	104,220	104,220
	Connected to Our Customer (CTOC)							
KS271	Corporate Website - Redesign	64,627	64,627	0	680			
KS274	New CRM Technology	102,856	102,856	0	1,000			
	Total CTOC	167,483	167,483	0	1,680	0	0	0
	Total Corporate Projects, Customer Services & Technology	943,039	943,039	0	273,400	104,220	104,220	104,220
	Housing and Investment							
KE902	Community Centres General		9,990	9,990				
KE488	Springfield House - Boundary Wall	2,166	2,700	534				
KE528	Community Centres: 2019/20 Backlog H&S Works	12,850	12,850	0				
KE529	Community Centres Urgent and H&S Works	21,000	21,000	0	33,500	60,000		
KE525	Community Centres: Planned Preventative Works: to replace boiler at Bedwell CC	100,000	100,000	0				
	Park Pavilions							
KE907	Park Pavilions General	18,500	0	(18,500)				
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	9,380	0	(9,380)				
	Depots							
KE526	Depots: Urgent and H&S Works	290,000	290,000	0				
KE527	Depots: Planned Preventative Works (incl £500k reroof)	30,000	30,000	0	475,000	25,000		
	Other							
Growth	MSCP: Urgent and H&S Works					20,000		
	Council Offices							
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	16,860	10,730	(6,130)				
KR149	Daneshill House - Test & Risk Assessment Remedial Works	15,000	53,486	38,486				
KR151	Daneshill: 2019/20 Backlog Urgent and H&S Works	15,000	0	(15,000)	18,000		65,000	
KR151	Daneshill: Urgent and H&S Works	45,000	45,000	0				
	Operational Buildings							
KE503	Indoor Market - Urgent Health & Safety Works	13,900	13,900	0				
KR917	BTC - Roof Replacement Preliminary Works	11,090	11,090	0				
KR152	BTC 2019/20 Backlog H&S Works	30,000	30,000	0				
KR153	BTC Urgent and H&S Works	100,000	100,000	0	38,000			
KR154	BTC Planned Preventative Works	256,000	256,000	0	6,000	172,000	92,000	60,000
	Town Centre							
KR138	Town Square Assets - Condition Survey	2,000	2,000	0				
KE504	Station Ramp	48,000	48,000	0				
	Total Housing and Investment	1,036,746	1,036,746	0	570,500	277,000	157,000	60,000

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		£	£	£	£	£	£	£
	Regeneration							
Various	Land Assembly (GD1)	739,126	739,126	0				
KE439	Town Square Improvements (GD1)	3,106,752	3,106,752	0				
KE466	Bus Interchange (GD3)	5,985,975	5,985,975	0				
KE506	Public Sector Hub	1,100,000	1,100,000	0		2,474,000	13,384,000	13,384,000
	Total Regeneration	10,931,853	10,931,853	0	0	2,474,000	13,384,000	13,384,000
	Community & Neighbourhoods							
KC900	Arts and Leisure Centre - Pipework	100,630	100,630	0				
KC202	Fairlands Valley Park - Aqua				11,361			
KC224	Leisure Stock Condition				20,000			
KC229	Bandley Hill Play Centre - Fencing Replacement	8,000	8,000	0				
KC230	Pin Green Play Centre Equipment	35,000	35,000	0				
KE224	CCTV - Replacement Cameras	13,298	13,298	0	5,000	5,000	5,000	5,000
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)				10,000			
				0				
KC232	SALC and the Swim Centre Urgent and H&S Works	200,000	200,000		280,000	100,000		
GROWTH	Stevenage Arts & Leisure Estimated 20 electrical distribution boards						30,000	
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20 Backlog H&S Works	73,500	73,500	0				
KC233	Stevenage Arts & Leisure Water leak	30,000	30,000	0				
KC234	Fairlands Valley Park Sailing Centre - Boathouse	12,000	0	(12,000)	12,000			
GROWTH	Stevenage Swimming Centre Pool circulation pumps							15,000
GROWTH	Stevenage Swimming Centre Electrical distribution boards						25,000	
GROWTH	SLL Leisure management - end of contract capital provision					150,000		
KC235	Boat house as essential H&S works for dry rot	15,000	0	(15,000)	15,000			
	Total Community & Neighbourhoods	487,428	460,428	(27,000)	353,361	255,000	60,000	20,000

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		£	£	£	£	£	£	£
	Planning & Regulatory							
KE119	Off Street Car Parks (Multi Storey Car Parks)				250,000	250,000	250,000	250,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing	1,450	1,450	0				
KE530	Car Park Equipment - Digitalisation	20,000	20,000	0				
KE516	Town Centre Ramps Improvements	27,000	27,000	0				
KE201	Hard standings				50,000	50,000	50,000	50,000
KE100	Residential Parking				23,160			
KE470	Electric Car Charging Points	15,000	15,000	0				
KE217	Parking Restrictions	10,000	10,000	0	25,000	25,000	25,000	25,000
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	10,680	10,680	0	0			
KE444	Coreys Mill Lane - Additional Parking Capacity	0	2,000	2,000	24,000			
KE531	Workplace Travel Plan	0	0	0	15,000	15,000	15,000	15,000
	Total Planning & Regulatory	84,130	86,130	2,000	387,160	340,000	340,000	340,000
KR911	Deferred Works Reserve	185,000	178,000	(7,000)	200,000	200,000	200,000	200,000